The Next Generation of Giving in Canada



MIKE JOHNSTON hjc

PATRICIA TYNAN
Blackbaud



Mike Johnston

@hjcnewmedia

TITLE
Partner Founder

AT BLACKBAUD 25 + Partner

HOMETOWNToronto ,Ontario



Patricia Tynan

@thefuturescout

TITLE
Marketing Manager, Canada

AT BLACKBAUD HOMETOWN
5 Lubbock, Texas

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Make everything as simple as possible, but not simpler.

Albert Einstein

Photo Credit: https://www.goodreads.com/author/show/9810.Albert_Einstein





WHY GENERATIONAL GIVING?

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Civics: before 1946, 73+

Baby Boomers: 1946-64, 54 - 74

Generation X: 1965-1980, 38 - 53

Millennials: 1981-1995, 23 - 37

Generation Z: 1996 and beyond, so young!

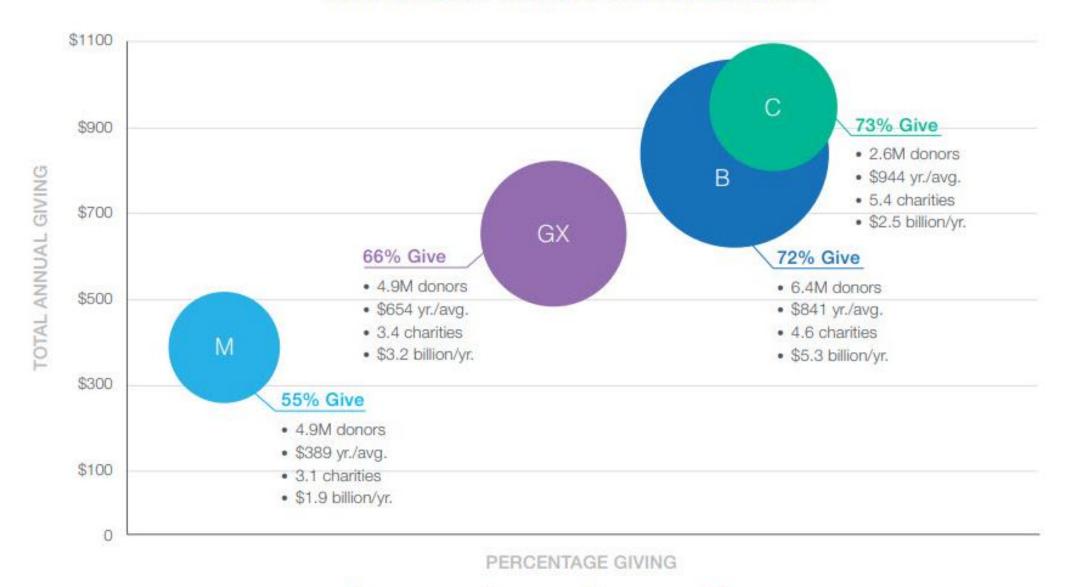


Methodology

- Survey instrument developed and refined from 2010 and 2013 surveys identical methodology
- Online survey of 971 Canadian Donors excluding Quebec
- Adults 18+ who report donating to a charitable cause in the last 12 months (excluding children's schools, places of worship, trade unions, alma maters)
- Conducted January 9-28, 2018 using an established industry sampling partner, consisting of opt-in research participants
- Follow Insights Association/industry best practices
- Data is self-reported, not transactional

DRAMATIC OVERSIMPLIFICATION OF GIVING TRENDS bigstock-opera-diva-21924536.jpg

PERCENTAGE OF GIVING BY GENERATION IN 2018









Gen X



Boomers



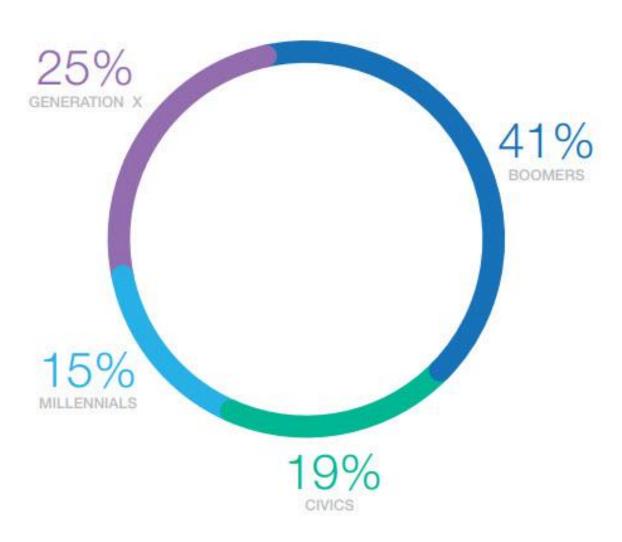
Civics



>X-BOOM: Canadian Giving superheroes for the near future

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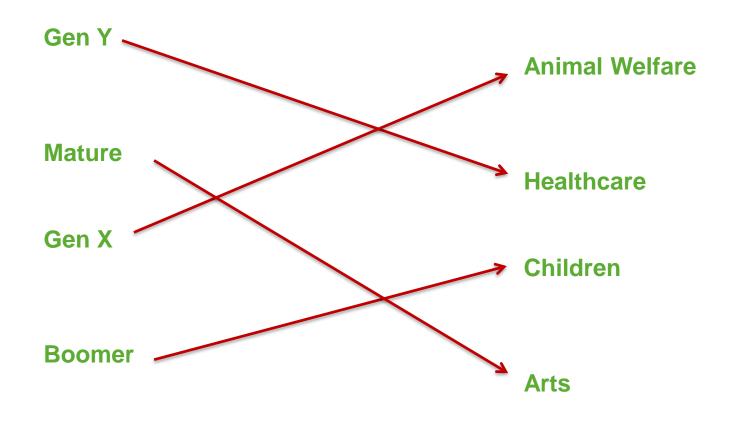
CONTRIBUTION TO TOTAL GIVING (PERCENT OF TOTAL DOLLARS)





SO WHAT STRATEGIES AND TACTICS DO YOU SEE AHEAD OF YOU AFTER SEEING THE BIG PICTURE?

Canadian Generational Giving Priorities





TOP OVERALL GIVING PRIORITIES

	MOST FREQUENT GIVING	CHOICES BY GENERATION	
MILLENNIALS	GEN X	BOOMERS	CIVICS
Health	Worship	Worship	Worship
Animals	Animals	Health	Health
Worship	Health	Children	Arts
Children	Children	Animals	Children
Social Service	Military/Vets	Human Rights	Social Service
Education	Social Service	Social Service	Animals
Environment	Hurnan Rights	Arts	Emergency Relief

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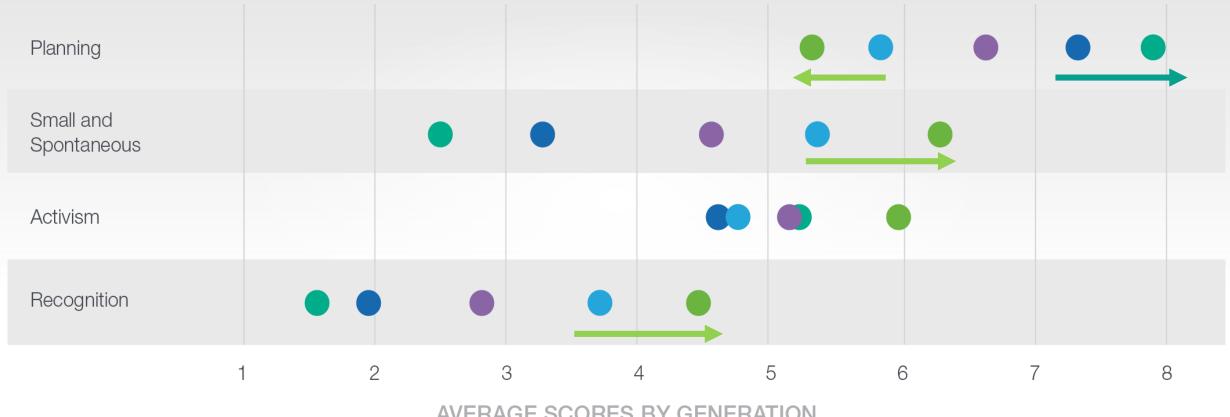
HEY DAN PALOTTA, CANADIAN DONORS PRIORITIZE FINANCIAL STEWARDSHIP...

WHAT DONORS WHO ARE RESEARCHING FINANCIAL INFORMATION LOOK FOR





MINDSETS THAT DRIVE GIVING



AVERAGE SCORES BY GENERATION





Gen X: Hard to get their attention



Boomers: Like to prioritize their giving



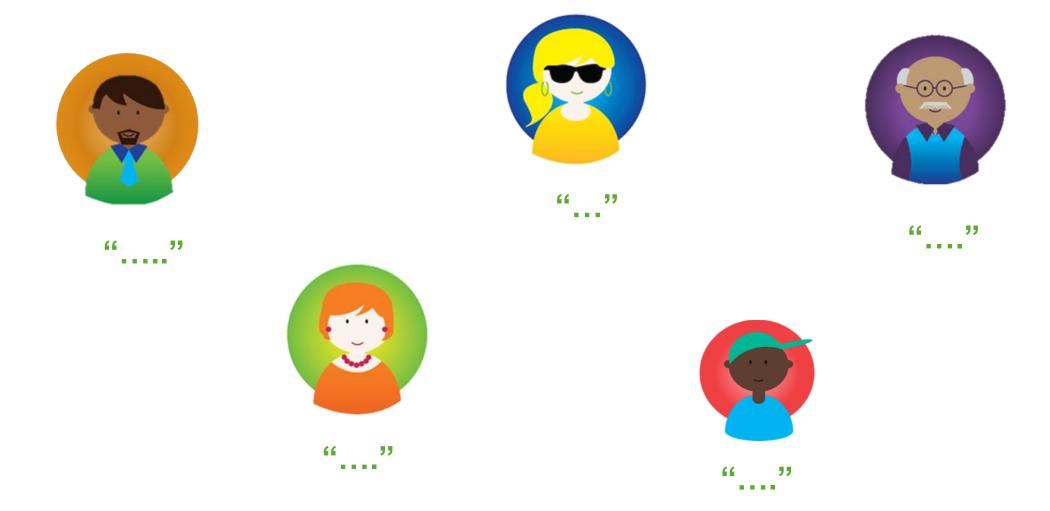
Millennials: Like to direct their donations



Matures: Easily annoyed by the ask



Gen Z: I want to be cultivated



Generational Exercise:

- You are a copywriter for your social impact organization and you've been asked to write an email to a generational cohort...
- Take a few minutes and write the opening paragraph in your email. It can be a solicitation, an advocacy email, whatever you'd like
- But we want you to make sure that you think through the representative generational statement and let that influence your writing
- When you're done share with those around you.





SOCIAL TECHNICAL **ECONOMIC** ENVIRONMENT POLITICAL

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Trend: Technology Smart or Mobile Phones

Enhance

- Accessibility Apps, Donor Info
- Communications SMS, Social
- Response time Text to Give
- Collaboration

Retrieve

- Data Text, Photos, Videos, Donor Information!
- Money mobile payments

Reverse

- Letters, The Art of Writing
- Movements to "Unplug"
- Security Concerns

Make Obsolete

- "Land line" Phones, Computers, Cameras
- Money, Credit Cards
- Privacy and anonymity
- Permanence of "place" work or home

Who could say no to this face? Meet the new generation of fundraise



hildren are three of the or the Ontario branch f the Canadian Cancer ociety, Tralee Pearce eports

For Mark Mannarn, coming up with the concept for his charlop 10 money generators | ty event was simple. "I love book ey. And I hate cancer," the 12-year-old says.

The result? Minor Hockey Fights Cancer, Feel Like a Pro-

Mark lost his grandmother to pancreatic cancer last year. His mother, Judy, is now fighting breast cancer. And after participuting in a school program about | Cancer Society, Mark student advocacy called We Duy, Mark put the pieces together. At his event at York University

ing Faul Coffee, will host book clinics for boys and girls. The 240 children to register and r \$200 to sponsorship get to p lgate. If they raise more, the are prizes and a "Gold Med Game" with the pros.

"One hundred thousan is my goal," Mark says. " fund research and hope a cure for cancer." The are earmarked for the that MHFC becomes event for all minor-



3 of the top 10 fundraisers for the Canadian Cancer Society four years ago were under 15

Do you have a generational fundraising plan for Gen Z?





SOCIAL + TECHNOLOGY = GAMERS

Players and fans raised \$13 million for the <u>Breast Cancer Research Foundation</u>.

\$250,000 War Child Campaign ... Armistice Day



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TECHNOLOGY DATA

Know Your Donors.

Scoring frameworks

Dashboards

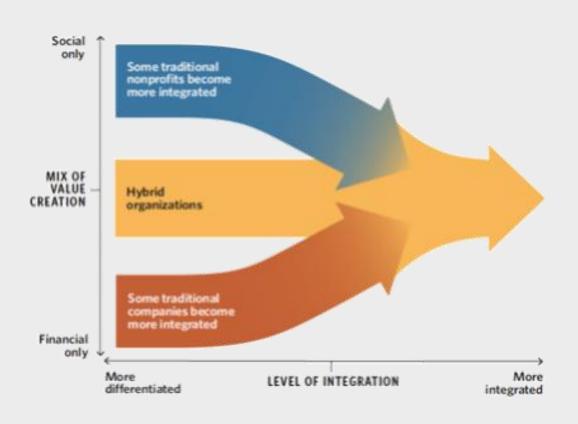
Measuring outcomes and impact

Transparency and accountability

Smart Al

Chatbots





ECONOMIC – HYBRID ORGS

New organizational models require "new" systems.

Graphic Credit: Stanford Social Innovation Review http://www.ssireview.org/articles/entry/in_search_of_the_hybrid_ideal



POLITICAL/REGULATORY

The one thing you can be certain of?
Taxes

The one thing that is still open for interpretation?

CASL

GDPR





Shop Trips Camp Leadership Speakers Bureau Craig & Maro Trips Portal

Welcome to ME to WE

MB to WB is an innovative social enterprise that provides products that make an impact, empowering people to change the world with their everyday consumer choices.

ABOUT ME TO WE











CASE STUDY

We Day—along with associated brands Me To We and Free The Children—is dedicated to the proposition that young people must be taken seriously as a potent source of positive change.



Trend Exercise:

- You are your social impact organization's trend expert and you have been tasked with leading a trend analysis of one key topic (technology, etc.)
- Make four categories on a sheet of paper: enhance, reverse, retrieve, make obsolete
- Work in pairs or some groups if you'd like on a common subject



ACTING ON TRENDS CASE STUDY

How do you add Generational Responsibility?

- A CGO Chief Generational Officer
 - a generalist who provides strategy and integration to other executives and the organization from a generational perspective
- Giving all current executives an expanded responsibility that must include generational thinking
- Concentrating generational strategy and tactical leadership with the CMO, CTO (data), and CDO positions



How does leadership generation-proof their organization?

- Hire managers/directors who understand the role of generational giving/engagement
- Training staff who need to incorporate generational thinking into their work (at least read Next Gen!)
- Uncover generational champions
- Assign them to review whether the organization has the staff (skills), structure, technology and culture to make a generational shift – or to add more generational strategy and tactics
- Give leadership and managers the 'room' to add generational thinking to their work
- Create generational pilots that can be:
 - Tracked over time
 - Used to test generational messaging/offers
 - Used to test generational channel choices
 - Used to test the ROI for generational tactics and strategies

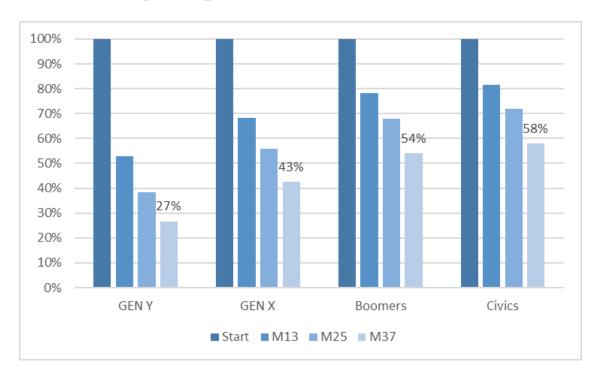
A generationally-focused fundraiser

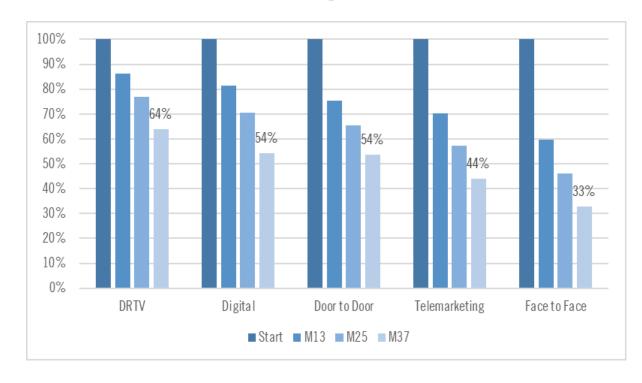




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They gathered data over three years...



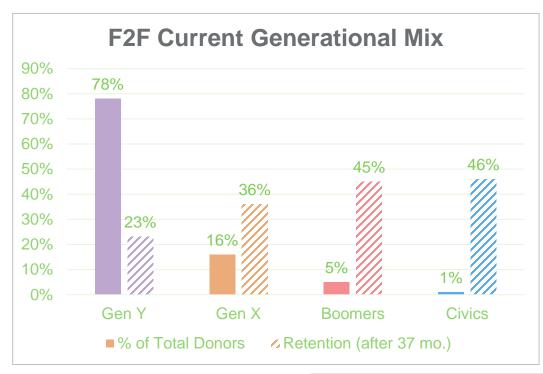


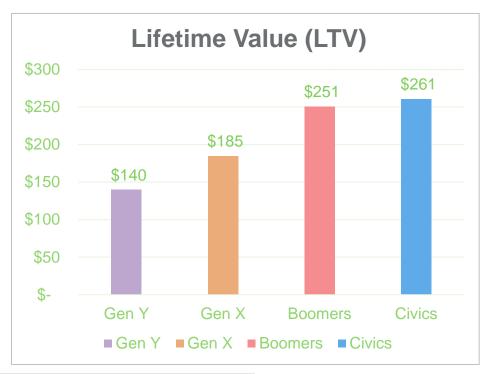
What do you see and what might it tell you to do moving forward?

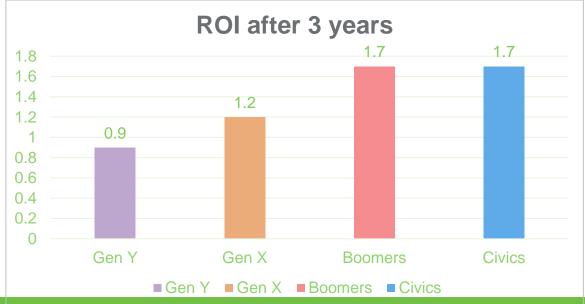
It might say concentrate more resources on older donors. It may say concentrate on some channels over others...



But Chris needed to dig deeper

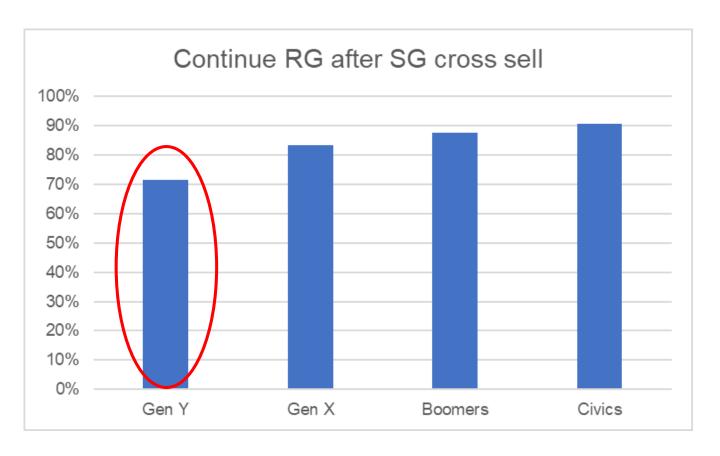








He added more generational testing

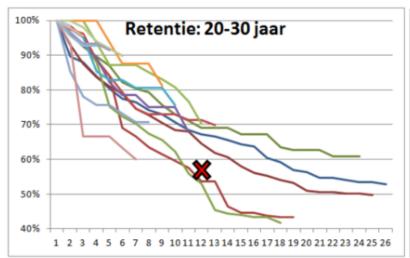


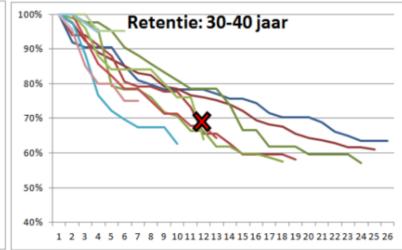
He saw considerable difference in cross sell rate

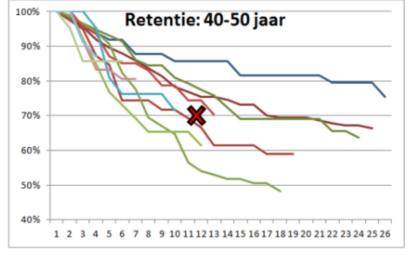


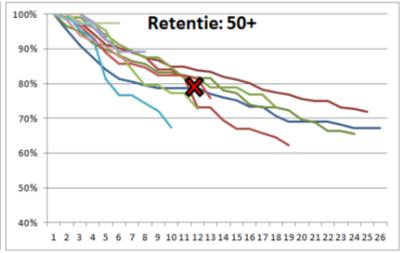
A Dutch Charity – generational study

- •20-30 years: a retention percentage of approximately 57% after 12 months.
- •30-40 years: 69% after 12 months
- •40-50 years: 71% after 12 months
- •50+: 80% after 12 months.



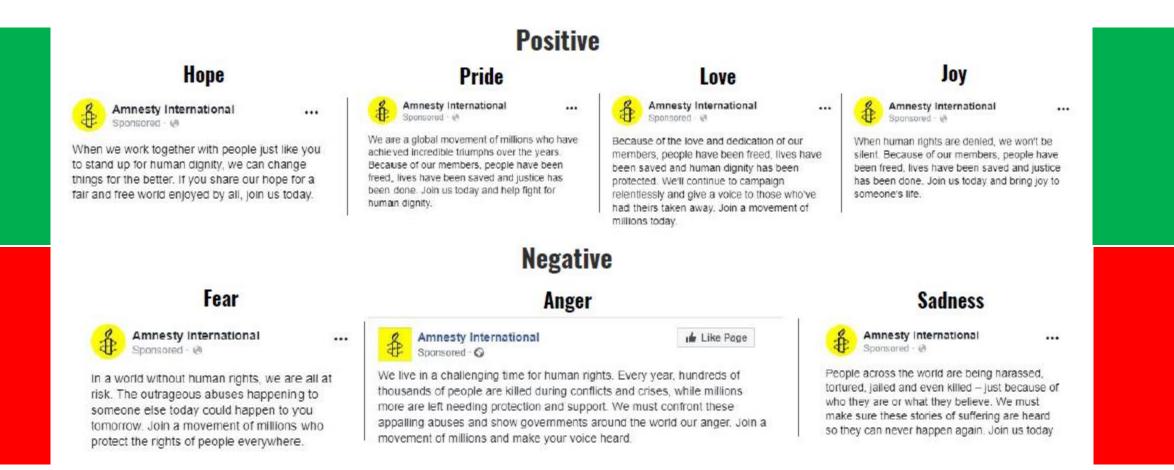






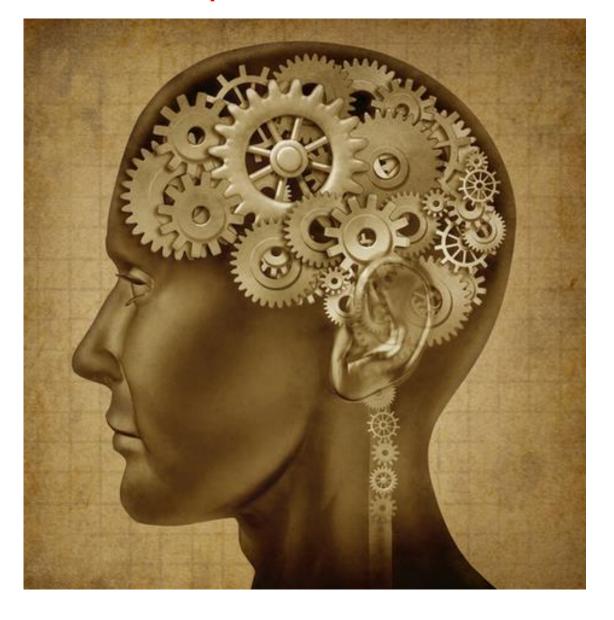


Generational testing of messaging



A generational-content approach from July to September 2018; in multiple countries; reaching 8 million individuals; with almost 70,000 taking action

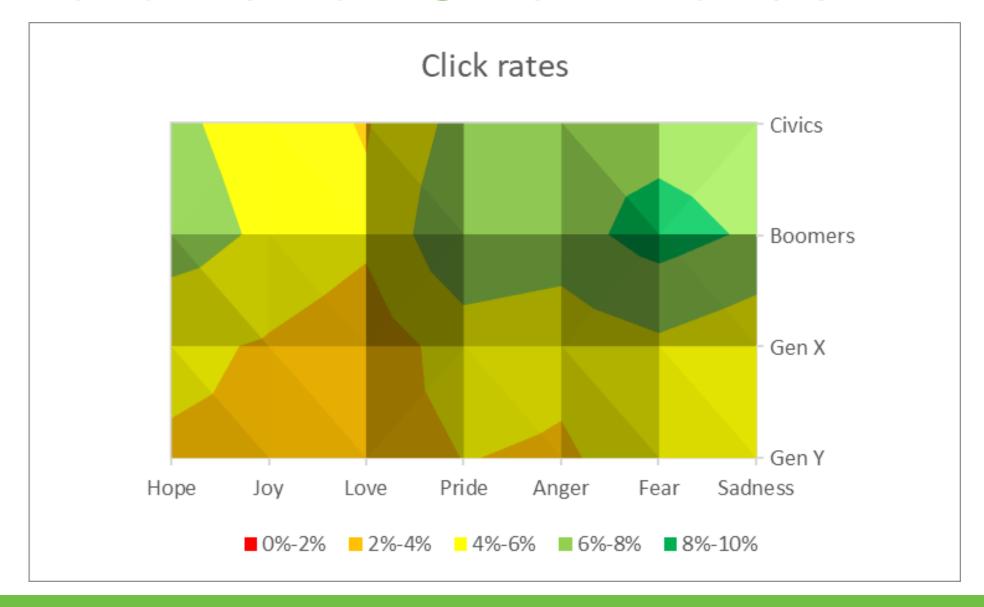
recursive probabilistic fractal



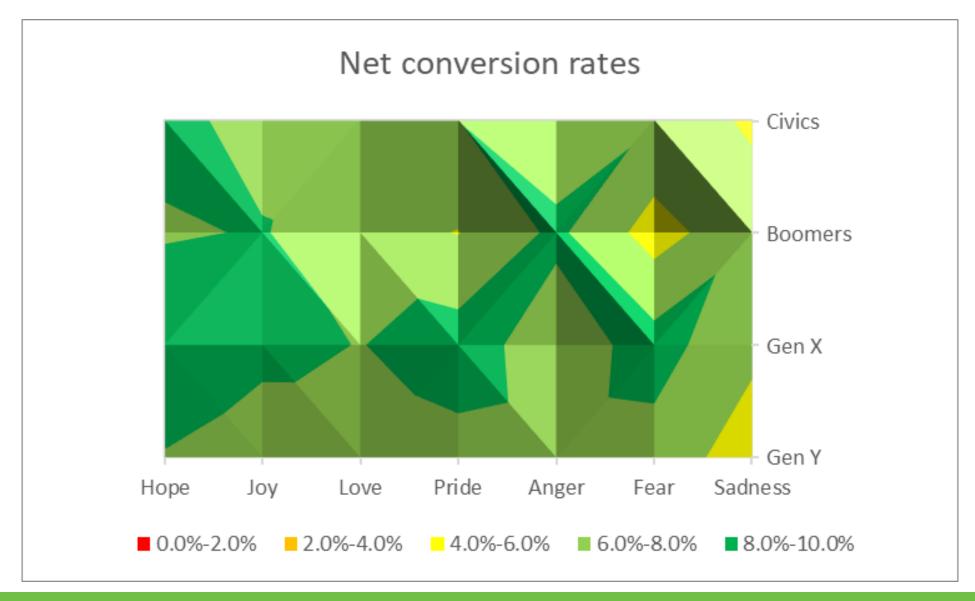


300 million hierarchical pattern recognizers

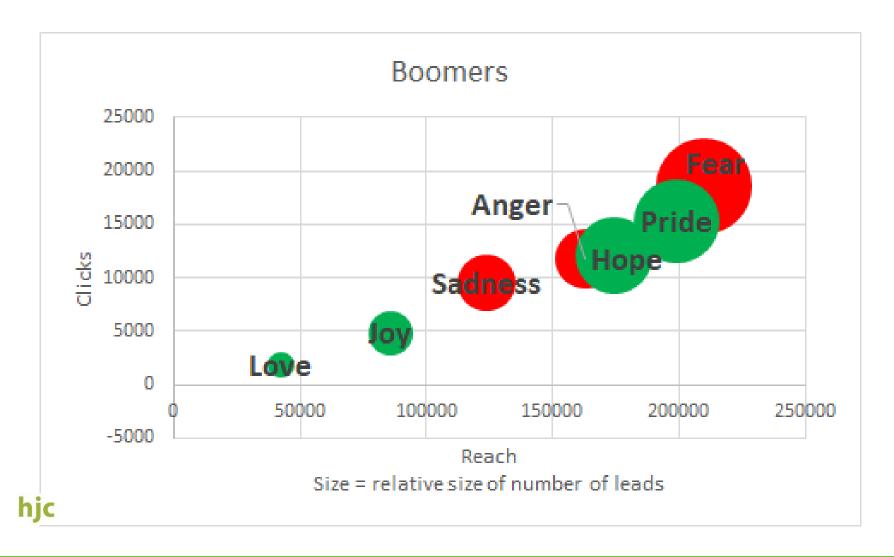
Generational Click Rates

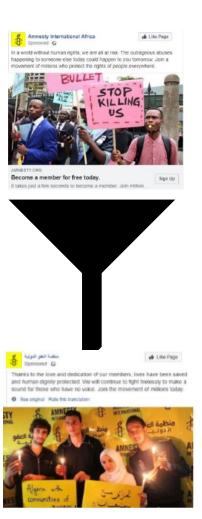


Generational Conversion Rates



How do you build different generational funnels?





IT TAKES
DARKNESS
TO SEE
LIGHT



GENERATIONAL TACTICS TO TAKE HOME

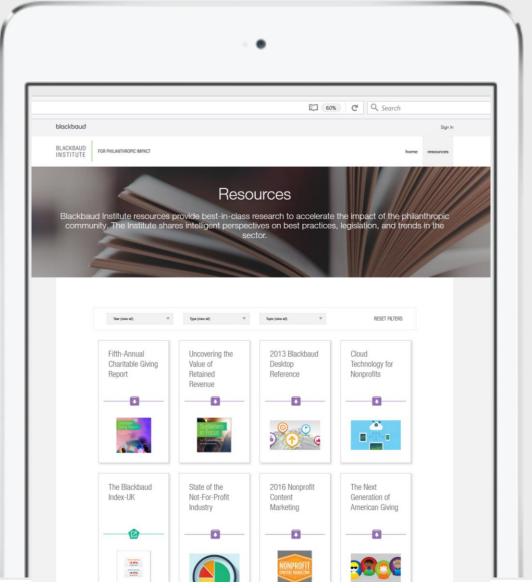
- 1. Gather age data and results and share it internally to begin a conversation
- 2. Ask acquisition agencies you may hire to incentivize older donors
- 3. Do you ask acquisition agencies to exclude younger donors e.g. we won't pay for anyone under X
- 4. Test, pilot, and massage channels and approaches by generation to maximize programs

LEARN MORE

Be sure and visit the Blackbaud Institute for your copy of the Next Generation of Canadian Giving 2018!

And to learn what actions/initiatives you can take with Next Gen in your hand:

www.nexgencanada.org - NO T!



LET'S CONNECT

Mike Johnston

<u>mjohnston@hjcnewmedia.com</u>
@hjcnewmedia

<u>www.nexgencanada.org</u>

Patricia Tynan @blackbaud.com @thefuturescout